

Consolidated Financial Release for The Year Ended March 31, 2009



NICHIMO CO., LTD.

BUSINESS REPORT

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1. Consolidated Financial Results for the Fiscal Year Ended March 31, 2009 (April 1, 2008 through March 31, 2009)

(1) Consolidated Results of Operations

	Year ended March 31, 2009		Year ended March 31, 2008	
	Millions of yen	%	Millions of yen	%
Net Sales	99,181	1.5	97,706	(2.7)
Operating Income (loss)	587	35.4	434	91.0
Income (loss) before Extraordinary Items	284	48.8	191	324.7
Net Income (loss)	(73)	-	113	(37.5)

Note: Percentages above represent annual changes over the preceding year.

	Year ended March 31, 2009	Year ended March 31, 2008
Net Income (loss) per Share (Yen)	(2.17)	3.34
Diluted Net Income (loss) per Share (Yen)	-	3.33
ROE (Ratio of Net Income (loss) to Equity) (%)	(0.5)	0.7
ROA (Ratio of Income (loss) before Extraordinary Items to Total Assets) (%)	0.5	0.3
Profit Margin (Ratio of Operating Income (loss) to Net Sales) (%)	0.6	0.4

Note: Equity in net income of the companies carried by the equity method:

For the year ended March 31, 2009:	125 million yen
For the year ended March 31, 2008:	119 million yen

(2) Consolidated Financial Position

	Year ended March 31, 2009	Year ended March 31, 2008
Total Assets (Millions of yen)	51,407	52,648
Net Assets (Millions of yen)	13,142	14,389
Equity Ratio (Ratio of Equity to Total Assets) (%)	25.5	27.3
Net Assets per Share (Yen)	386.57	423.40

(3) Consolidated Cash Flows

	Year ended March 31, 2009		Year ended March 31, 2008	
	Millions of yen		Millions of yen	
Cash Flows from Operating Activities	938		477	
Cash Flows from Investing Activities	(2,292)		(534)	
Cash Flows from Financing Activities	1,279		(885)	
Cash and Cash Equivalents at Year End	2,835		2,875	

2. Dividends

	Year ended March 31, 2008	Year ended March 31, 2009	Year ending March 31, 2010 (Projection)
Dividend per Share			
Year-end (Yen).....	5.00	5.00	5.00
Annual (Yen)	5.00	5.00	5.00
Total Amount of Dividends (Annual) (Millions of yen)	170	170	
Payout Ratio (Consolidated) (%)	149.8	-	42.5
Ratio of Dividends to Net Assets (Consolidated) (%).....	1.0	1.2	

3. Projections of Consolidated Results of Operations for the Fiscal Year Ending March 31, 2010 (April 1, 2009 through March 31, 2010)

	Interim period		Full year	
	Millions of yen	%	Millions of yen	%
Net Sales	50,000	(3.1)	105,000	5.8
Operating Income (loss)	(50)	-	800	36.0
Income (loss) before Extraordinary Items	(100)	-	500	75.4
Net Income (loss)	(150)	-	400	-
Net Income (loss) per Share (Yen).....	(4.42)		11.78	

Note: Percentages above represent annual (semiannual) changes over the preceding year (interim period).

4. Additional Information

- (1) Significant Changes of Subsidiaries during the Fiscal Year Ended March 31, 2009 (Changes in Specified Subsidiaries Resulting in Changes in Scope of Consolidation): None
- (2) Changes in the Accounting Principles, Accounting Procedures, Presentation, etc., related to Preparation of Consolidated Financial Statements (Those to be Described as Changes in Significant Matters that are the Basis for Preparing Consolidated Financial Statements)
 - 1) Changes due to the Revision of Accounting Standards, etc: Yes
 - 2) Any Changes Other than 1) Above: None
- (3) Number of Shares Outstanding (Common stock)
 - 1) Number of Shares Outstanding at Year End (Including Treasury Stock):

For the year ended March 31, 2009:	37,874,000 shares
For the year ended March 31, 2008:	37,874,000 shares
 - 2) Number of Shares of Treasury Stock at Year End:

For the year ended March 31, 2009:	3,917,396 shares
For the year ended March 31, 2008:	3,925,309 shares

* The above projections are based on information available as of the release date of this document. The actual results may differ from the figures as projected, due to one or more factors.

1. Business Results and Financial Position

(1) Overview of Business Results

The fishery, the seafood processing and distribution, and the food products segments, which form the operating base of the Nichimo Group, were placed in an extremely severe environment as economies worldwide plummeted due to the U.S. financial crisis, resulting in major shifts in the global purchasing environment. Slowdown of consumption in the Japanese market has been more pronounced since the autumn of 2008, with sales volumes remaining low in addition to retail prices declining further.

Amidst these surroundings, the Group has been redoubling its efforts to promote business aggressively to address customer needs, while promoting selection and concentration in all of its business segments as part of its initiatives for the second year of its medium-term business plan "PLAN-125."

As a result, net sales for this consolidated fiscal year were 99,181 million yen, being a year-on-year increase of 1,475 million yen. Income before extraordinary items of 284 million yen, being a year-on-year increase of 93 million yen, was primarily due to the reduction of selling, general and administrative expenses and other expenses. However, as regards extraordinary gains and losses, as a result of recording 307 million yen in extraordinary losses, including 226 million yen in loss on valuation of investment securities, a net loss of 73 million yen, being a year-on-year decrease of 187 million yen, was recorded for this consolidated fiscal year despite recording 16 million yen in extraordinary gains.

A summary of the business for this consolidated fiscal year according to operations is as stated below:

Food Product Operations

In the *surimi* (fish paste) segment, while the supply of raw materials from the United States declined, overall sales increased due to relatively high market prices. In the fresh frozen seafood products segment, sales of crabs declined due to the effect of stagnant consumption caused by the economic downturn. Meanwhile, sales of pollock roes increased as a result of growth in product demand, while sales of frozen fish from the northern waters also increased owing to an increase in transaction volume. In our processed food products segment, sales increased primarily due to the re-adjustment of the selling prices of tuna products to an appropriate level in relation to the prices of raw materials.

In order to enhance the *surimi* (fish paste) segment further, we acquired all shares of Yamaichi Suisan Co., Ltd., which manufactures and distributes Hokkaido *surimi*, on December 1, 2008.

As a result, consolidated sales were 69,453 million yen.

Marine Operations

In the fishing net and fishing gear segment, as well as the ship and machinery segment, sales decreased due to the effects of decline in the sale of fixed net fishing gear and of large-scale orders that continued through last year, suspension of fishing caused by escalating fuel prices, and reduced user appetite. In the aquaculture segment, however, sales increased as a result of increase in the sale of tuna farming gear.

As a result, consolidated sales were 14,665 million yen.

Machinery Operations

In machinery operations, sales decreased owing to the effect of diminished capital expenditures and a drastic decrease in exports due to the global economic downturn and a sharp appreciation of the yen, in spite of large-scale domestic orders, including one from a major frozen foods manufacturer for an invalid food (food for the elderly and the physically impaired) processing plant and those for environmental facilities.

As a result, consolidated sales were 5,248 million yen.

Materials Operations

In the synthetic resin segment, sales fell despite profit-oriented sales and marketing efforts, due to deteriorating market conditions mainly for films for building materials. The environmental materials segment saw a decline in sales, with both packaging materials and agricultural & livestock materials being impacted by volatile raw material prices.

As a result, consolidated sales were 9,356 million yen.

Biotics Operations

Biotics operations promoted the sale of various health foods and AglyMax (health food material) through efficient marketing activities, and recorded consolidated sales of 338 million yen.

Other Operations

We are engaged in real-estate leasing, as well as life and non-life insurance brokering. These businesses recorded consolidated sales of 119 million yen, marking a year-on-year decrease of 5 million yen.

Outlook for the Coming Fiscal Year

As regards our food product operations, we will reduce inventories further and promote our integrated system of production from raw materials to finished products, while striving to develop new customers and increase sales to existing customers. In our marine operations, we will work to develop new distribution channels primarily through the development of novel seafood products. In machinery, materials and biotics operations, we will endeavor to increase sales of existing products with emphasis on securing profits.

As a result of the above, we forecast that in the next consolidated fiscal period, there will be consolidated sales of 105,000 million yen, a consolidated operating income of 800 million yen, consolidated income before extraordinary items of 500 million yen, and consolidated net income of 400 million yen.

New Mid-term Management Plan for FY2007 – FY2009

Fiscal year 2008 marked the second year for the mid-term management plan, "PLAN-125." Although we had been making efforts to increase sales in the processed foods segment of our food product operations and expand our sales channels in the marine, machine, and materials operations, our performance fell short of projected plans due primarily to the effect of stagnant market conditions. While circumstances are expected to remain harsh in fiscal year 2009, we will aim to achieve our goal by securing profits in the food product and other operations.

(2) Financial Position

Consolidated Cash Flows

Cash flows from operating activities resulted in a net inflow of 938 million yen due to a 600 million yen decrease in trade receivables, 1,497 million yen decrease in inventories and other factors, despite a 2,145 million yen decrease in trade payables.

Cash flows from investing activities resulted in a net outflow of 2,292 million yen, attributable mainly to the acquisition of 1,013 million yen of shares of a subsidiary (due to a change in the scope of consolidation) and acquisition of 819 million yen of tangible and intangible fixed assets.

Cash flows from financing activities resulted in a net inflow of 1,279 million yen due to short-term and long-term borrowings.

(Reference) Changes in cash flow indices

	Year ended March 31, 2005	Year ended March 31, 2006	Year ended March 31, 2007	Year ended March 31, 2008	Year ended March 31, 2009
Equity ratio (%)	28.3	29.6	28.7	27.3	25.5
Equity ratio based on market value (%)	20.0	16.9	12.7	10.1	8.1
Ratio of interest-bearing debt to cash flow (%)	-	-	2,430.9	5,298.6	2,877.5
Interest coverage ratio	-	-	1.6	0.8	1.5

Equity ratio: $\text{Equity} / \text{Total assets}$

Equity ratio based on market value: $\text{Total market value of outstanding shares} / \text{Total assets}$

Ratio of interest-bearing debt to cash flow: $\text{Interest-bearing debt} / \text{Cash flow}$

Interest coverage ratio: $\text{Cash flow} / \text{Interest expenses}$

* Each index is calculated from financial figures on a consolidated basis.

* Total market value of outstanding shares is calculated by "Closing price of the Nichimo share at year end" x "Number of shares outstanding at year end (after deducting treasury stocks)."

* Cash flow represents the cash from operating activities as reported in the Consolidated Statements of Cash Flows.

* Interest-bearing debt represents all debts reported in the Consolidated Balance Sheets that are subject to interest payments. Interest expenses are based on the amount of interest payable as reported in the Consolidated Statements of Cash Flows.

(3) Basic Policy on Profit Distribution

As regards profit distribution, we determine the amount to be distributed based on the policy of maintaining stable dividend payments to our shareholders, with due consideration to retaining sufficient earnings to further strengthen our business structure and prepare for future business development.

In principle, we pay dividends once every year, at the end of the fiscal year.

(4) Business risks, etc.

Sales from the food product operations account for approximately 70% of the Group's total sales, the main products of which are *surimi* (fish paste), pollock roe, crab and bottom fish. In terms of procurement and sales of these products, factors such as fisheries regulations and the catch of a particular year, as well as market trends may heavily impact the Group's performance. Therefore, in order to secure stable supply of quality raw materials to regular customers, we dispatch technicians to fishing vessels to ensure

product quality, while we also take pains to constantly gather information including the status of fish catches and conduct business management that reflects market demands.

Moreover, as the greater part of our raw materials is purchased from overseas, such purchases are particularly susceptible to fluctuating exchange rates. Therefore, we use hedging instruments such as yen-denominated settlements and forward exchange contracts in an effort to mitigate the effects of the fluctuating exchange rates on the Group's performance to the greatest extent possible.

2. The Nichimo Group: Business Operations and Group Structure

(1) The primary business operations of the Nichimo Group are as described below:

Food Business

The Company and its subsidiaries sell seafood products such as fresh frozen fish, fish roe and *surimi* as processed by subsidiaries or exported by overseas subsidiaries.

Marine Business

Nichimo's subsidiaries manufacture fishing nets and other rope products, fabricate and repair fishing gear, and produce seedling fish and feed for aquaculture. The Company and its subsidiaries sell these products along with other fishing materials, aquaculture materials and ship equipment.

Machinery Business

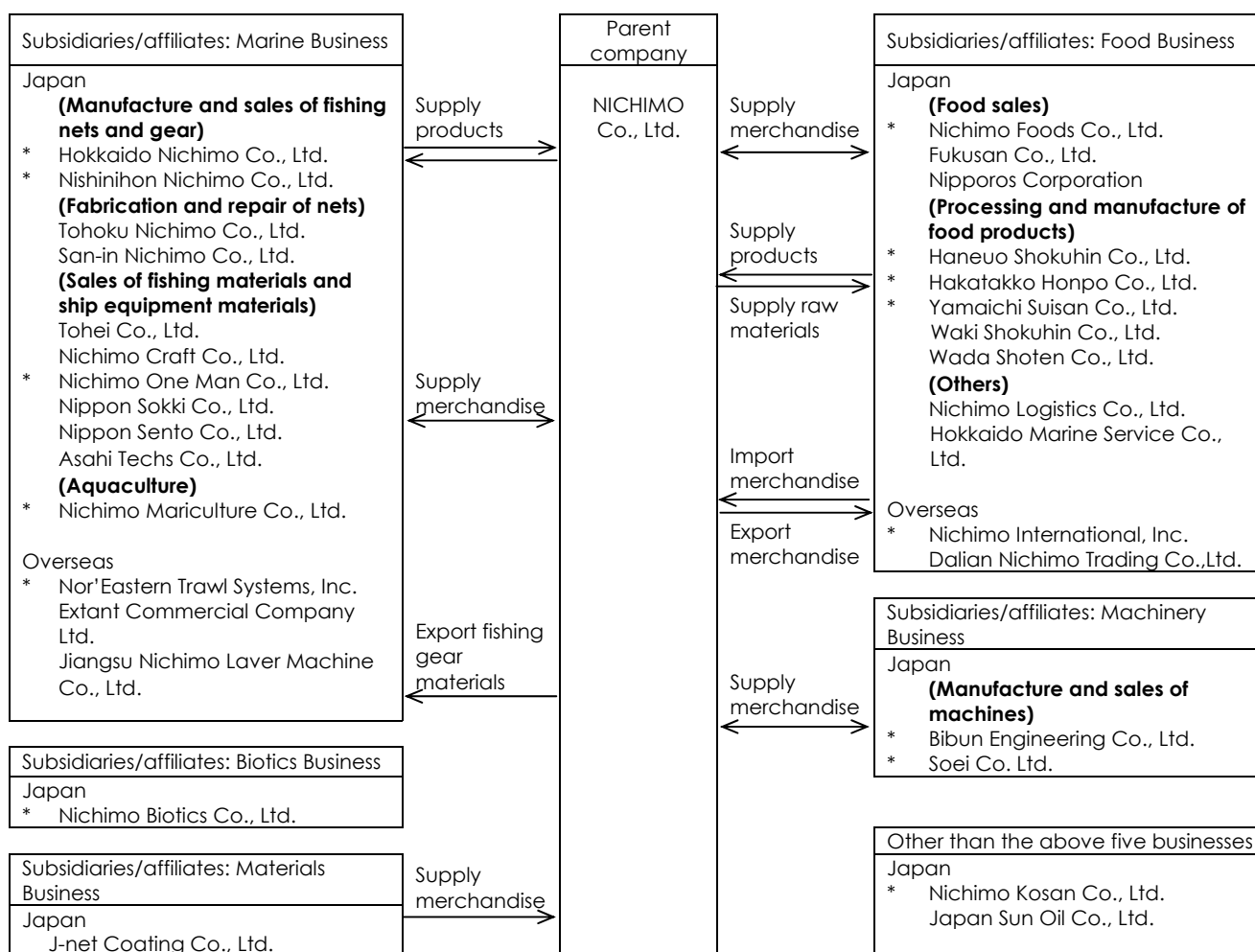
The Company and its subsidiaries sell machinery for food processing manufactured by subsidiaries and major business partners.

Materials Business

The Company sells synthetic resin, packaging materials and agricultural materials.

Biotics Business

The Company sells fermented soybean products manufactured by subsidiaries.



(Notes)

- a. * represents a consolidated subsidiary.
- b. represents an affiliate.
- c. Those with no mark are unconsolidated subsidiaries.
- d. Among the affiliates, Japan Sun Oil, Nippon Sokki and Nippon Sento are accounted for under the equity method.
- e. Among the consolidated subsidiaries, Yamaichi Suisan is included in the scope of consolidation due to the acquisition of its shares.

3. Consolidated Financial Statements

(1) CONSOLIDATED BALANCE SHEETS

Item	<u>ASSETS</u>	
	Current consolidated fiscal year (March 31, 2009)	(Millions of yen) Previous consolidated fiscal year (March 31, 2008)
Current assets:		
Cash and cash equivalents	3,793	3,208
Trade notes and accounts receivable	15,791	15,680
Merchandise and finished goods	14,932	15,852
Work in process	439	527
Raw materials and supplies	2,306	2,401
Advance payments	1,528	1,148
Deferred tax assets	31	21
Short-term loans	9	20
Other current assets	484	890
Reserve for loan losses	(233)	(243)
Total current assets	39,084	39,507
Fixed assets:		
Tangible fixed assets		
Buildings and structures	6,698	5,995
Accumulated depreciation and impairment loss	(4,818)	(4,325)
Buildings and structures, net	1,880	1,670
Machinery, equipment and vehicles	3,845	3,088
Accumulated depreciation and impairment loss	(2,883)	(2,399)
Machinery, equipment and vehicles, net	961	689
Tools, furniture and fixtures	549	561
Accumulated depreciation and impairment loss	(476)	(489)
Tools, furniture and fixtures, net	72	71
Land	2,218	2,045
Construction in progress	89	42
Total tangible fixed assets	5,222	4,518
Intangible fixed assets		
Goodwill	63	382
Other intangible fixed assets	66	65
Total intangible fixed assets	130	447
Investments and other assets		
Investment securities	5,307	7,025
Long-term loans	589	251
Accounts receivable from entities under corporate reorganization	1,871	1,796
Other investments	826	688
Reserve for loan losses	(1,666)	(1,625)
Total investments and other assets	6,927	8,137
Total fixed assets	12,280	13,104
Deferred assets		
Bond issuance expenses	42	37
Total	51,407	52,648

LIABILITIES AND NET ASSETS

Item	Current consolidated fiscal year (March 31, 2009)	(Millions of yen) Previous consolidated fiscal year (March 31, 2008)
(LIABILITIES)		
Current liabilities:		
Trade notes and accounts payable	8,322	10,279
Short-term borrowing	19,394	18,296
Bonds and notes redeemable within one year	135	20
Long-term debt payable within one year	2,292	434
Other accounts payable	383	218
Accrued corporate income taxes	90	79
Advances received	648	278
Bonus reserve	355	380
Reserve for business structure improvement	143	143
Other current liabilities	208	250
Total current liabilities	31,972	30,380
Fixed liabilities:		
Bonds and notes issued	3,875	3,510
Long-term debt	1,321	3,044
Long-term other accounts payable	77	77
Reserve for retirement benefits	294	294
Reserve for directors' retirement benefits	124	56
Long-term deferred tax liabilities	212	690
Negative goodwill	203	-
Other fixed liabilities	183	205
Total fixed liabilities	6,292	7,878
Total liabilities	38,264	38,258
(NET ASSETS)		
Shareholders' equity		
Common stock	4,411	4,411
Surplus capital	22	22
Retained earnings	9,770	10,277
Treasury stock	(1,114)	(1,120)
Total shareholders' equity	13,089	13,590
Valuation and translation adjustments		
Unrealized gain (loss) from valuation of other securities	555	1,278
Deferred gain (loss) on hedges	(53)	(185)
Foreign currency translation adjustments	(464)	(309)
Total valuation and translation adjustments	37	783
Stock acquisition rights	15	15
Minority interest	0	0
Total net assets	13,142	14,389
Total	51,407	52,648

(2) CONSOLIDATED STATEMENTS OF INCOME

Item	(Millions of yen)	
	Current consolidated fiscal year (April 1, 2008 through March 31, 2009)	Previous consolidated fiscal year (April 1, 2007 through March 31, 2008)
Net sales	99,181	97,706
Cost of sales	91,303	89,633
Gross profit	7,878	8,073
Selling, general and administrative expenses	7,290	7,638
Operating income (loss)	587	434
Non-operating income		
Interest received	86	112
Dividends received	128	102
Equity in net income of the companies carried by the equity method	125	119
Other income	133	145
Total non-operating income	474	479
Non-operating expenses		
Interest paid	644	642
Transfer to reserve for loan losses	67	30
Other expenses	65	48
Total non-operating expenses	777	722
Income (loss) before extraordinary items	284	191
Extraordinary gain		
Gain on sales of land	15	-
Gain on sales of investment securities	0	146
Total extraordinary gain	16	146
Extraordinary loss		
Loss on valuation of investment securities	226	-
Loss on sales of investment securities	-	5
Loss on sales of fixed assets	1	-
Loss on disposal of fixed assets	6	20
Loss on irregular trading	-	77
Unrealized loss from valuation of golf memberships	26	-
Loss on change in equity	45	-
Special retirement allowances	-	21
Total extraordinary loss	307	123
Net income (loss) before income taxes and other adjustments	(6)	213
Corporate income taxes, resident taxes and enterprise taxes	77	116
Deferred income taxes	(9)	(18)
Total corporate income taxes	67	98
Minority interest in income (loss) of consolidated companies	0	1
Net income (loss)	(73)	113

(3) CONSOLIDATED STATEMENT OF CHANGES IN NET ASSETS

Item	(Millions of yen)	
	Current consolidated fiscal year (April 1, 2008 through March 31, 2009)	Previous consolidated fiscal year (April 1, 2007 through March 31, 2008)
Shareholders' equity		
Common stock		
Balance at the end of previous period	4,411	4,411
Balance at the end of current period	<u>4,411</u>	<u>4,411</u>
Surplus capital		
Balance at the end of previous period	22	22
Balance at the end of current period	<u>22</u>	<u>22</u>
Retained earnings		
Balance at the end of previous period	10,277	10,333
Change of items during the period		
Adjustment by amortization of goodwill	(257)	-
Dividends from surplus	(170)	(170)
Net income (loss)	(73)	113
Disposal of treasury stock	(4)	-
Total change of items during the period	<u>(506)</u>	<u>(56)</u>
Balance at the end of current period	<u>9,770</u>	<u>10,277</u>
Treasury stock		
Balance at the end of previous period	(1,120)	(1,118)
Change of items during the period		
Purchase of treasury stock	(4)	(2)
Disposal of treasury stock	10	-
Change of items during the period	<u>5</u>	<u>(2)</u>
Balance at the end of current period	<u>(1,114)</u>	<u>(1,120)</u>
Total shareholders' equity		
Balance at the end of previous period	13,590	13,649
Change of items during the period		
Adjustment by amortization of goodwill	(257)	-
Dividends from surplus	(170)	(170)
Net income (loss)	(73)	113
Purchase of treasury stock	(4)	(2)
Disposal of treasury stock	5	-
Total change of items during the period	<u>(500)</u>	<u>(59)</u>
Balance at the end of current period	<u>13,089</u>	<u>13,590</u>
Valuation and translation adjustments		
Unrealized gain (loss) from valuation of other securities		
Balance at the end of previous period	1,278	3,713
Change of items during the period		
Net changes of items other than shareholders' equity	(723)	(2,434)
Total change of items during the period	<u>(723)</u>	<u>(2,434)</u>
Balance at the end of current period	<u>555</u>	<u>1,278</u>
Deferred gain (loss) on hedges		
Balance at the end of previous period	(185)	24
Change of items during the period		
Net changes of items other than shareholders' equity	132	(210)
Total change of items during the period	<u>132</u>	<u>(210)</u>
Balance at the end of current period	<u>(53)</u>	<u>(185)</u>

Item	Current consolidated fiscal year (April 1, 2008 through March 31, 2009)	(Millions of yen) Previous consolidated fiscal year (April 1, 2007 through March 31, 2008)
Foreign currency translation adjustments		
Balance at the end of previous period	(309)	34
Change of items during the period		
Net changes of items other than shareholders' equity	(155)	(343)
Total change of items during the period	(155)	(343)
Balance at the end of current period	(464)	(309)
Total valuation and translation adjustments		
Balance at the end of previous period	783	3,772
Change of items during the period		
Net changes of items other than shareholders' equity	(746)	(2,988)
Total change of items during the period	(746)	(2,988)
Balance at the end of current period	37	783
Stock acquisition rights		
Balance at the end of previous period	15	8
Change of items during the period		
Net changes of items other than shareholders' equity	0	6
Total change of items during the period	0	6
Balance at the end of current period	15	15
Minority interest		
Balance at the end of previous period	0	8
Change of items during the period		
Net changes of items other than shareholders' equity	(0)	(8)
Total change of items during the period	(0)	(8)
Balance at the end of current period	0	0
Total net assets		
Balance at the end of previous period	14,389	17,438
Change of items during the period		
Adjustment by amortization of goodwill	(257)	-
Dividends from surplus	(170)	(170)
Net income (loss)	(73)	113
Purchase of treasury stock	(4)	(2)
Disposal of treasury stock	5	-
Net changes of items other than shareholders' equity	(746)	(2,989)
Total change of items during the period	(1,246)	(3,049)
Balance at the end of current period	13,142	14,389

(4) CONSOLIDATED STATEMENTS OF CASH FLOWS

Item	(Millions of yen)	
	Current consolidated fiscal year (April 1, 2008 through March 31, 2009)	Previous consolidated fiscal year (April 1, 2007 through March 31, 2008)
Cash flows from operating activities		
Net income (loss) before income taxes and other adjustments	(6)	213
Depreciation and amortization	330	313
Amortization of goodwill	63	120
Amortization of negative goodwill	(14)	-
Amortization of deferred assets	11	10
Change in bonus reserve	(22)	(9)
Change in reserve for retirement benefits	(6)	(42)
Change in reserve for loan losses	(9)	(556)
Interest and dividends received	(215)	(214)
Dividends received from companies carried by the equity method	54	52
Interest expenses	644	642
Equity in net income of the companies carried by the equity method	(125)	(119)
Gain/loss on sales of investment securities	(0)	(141)
Loss on valuation of investment securities	226	-
Loss on change in equity	45	-
Gain/loss on sales of tangible fixed assets	(14)	-
Loss on disposal of tangible fixed assets	6	20
Unrealized loss from valuation of golf memberships	26	-
Loss on irregular trading	-	77
Change in trade receivables	633	3,267
Change in inventories	1,497	167
Increase/decrease in advance payments	(379)	304
Increase/decrease in advances received	369	(207)
Change in trade payables	(2,145)	(2,326)
Change in bills discounted	62	(104)
Other, net	458	(518)
Subtotal	1,490	950
Interest and dividends received	211	209
Interest paid	(641)	(588)
Corporate income taxes paid	(120)	(93)
Net cash provided by (used in) operating activities	938	477
Cash flows from investing activities		
Time deposit	(426)	(300)
Time deposit withdrawal	0	178
Payments for purchases of tangible/intangible fixed assets	(819)	(339)
Proceeds from sales of tangible/intangible fixed assets	20	0
Payments for purchases of investment securities	(137)	(265)
Proceeds from sales of investment securities	500	218
Purchase of investments in subsidiaries resulting in change in scope of consolidation	(1,013)	-
Payments of short-term loans	(2,762)	(1,224)
Proceeds from collections of short-term loans	2,773	1,205
Payments of long-term loans	(460)	(345)
Proceeds from collections of long-term loans	122	258
Other, net	(88)	79
Net cash provided by (used in) investing activities	(2,292)	(534)

Item	(Millions of yen)	
	Current consolidated fiscal year (April 1, 2008 through March 31, 2009)	Previous consolidated fiscal year (April 1, 2007 through March 31, 2008)
Cash flows from financing activities		
Net change in short-term borrowing	887	(1,089)
Proceeds from long-term debt	573	1,183
Repayments of long-term debt	(464)	(791)
Issuance of Company Bonds	483	-
Redemption of Company Bonds	(20)	(20)
Purchase of treasury stock	(4)	(2)
Cash dividends paid	(171)	(170)
Other, net	(4)	5
Net cash provided by (used in) financing activities	<u>1,279</u>	<u>(885)</u>
Effect of exchange rate changes on cash and cash equivalents	<u>(55)</u>	<u>(92)</u>
Change in cash and cash equivalents	<u>(129)</u>	<u>(1,034)</u>
Cash and cash equivalents at beginning of year	<u>2,875</u>	<u>3,909</u>
Increase in cash and cash equivalents from newly consolidated subsidiary	89	-
Cash and cash equivalents at end of year	<u><u>2,835</u></u>	<u><u>2,875</u></u>

Segment Information by Business Type

Sales revenues by operating segment

(Millions of yen)

Operating segment	Current consolidated fiscal year (April 1, 2008 through March 31, 2009)	Previous consolidated fiscal year (April 1, 2007 through March 31, 2008)
Food Business	69,453	64,980
Marine Business	14,665	15,170
Machinery Business	5,248	7,136
Materials Business	9,356	9,933
Biotics Business	338	360
Others	119	125
Total	99,181	97,706

1) Nichimo is comprised of five distinct operating segments—Food Business, Marine Business, Machinery Business, Materials Business and Biotics Business—and other business operations. The Food Business handles seafood, while the Marine Business develops and manufactures fishing materials for the fisheries industry and the Machinery Business manufactures machinery for food processing. The Materials Business manufactures construction and packaging materials, and develops and markets agricultural and stockbreeding materials. The Biotics Business develops and markets fermented soybean products and health foods. We are also engaged in the business of real-estate leasing as part of other business operations.

2) Key products by operating segment

Business	Sales categories	Key products
Food	<i>Surimi</i> , fresh frozen food	<i>Surimi</i> , fresh fish, frozen fish, fish roe
	Processed food	Processed fillets, processed fish roe, smoked products
Marine	Fishing nets and gear	Trawling gear, purse-seine net (round haul), materials for aquaculture
	Ships, ship equipment	Hull, ship equipment, ship accessories
Machinery	Non-marine machines	Food processing machinery
Materials	Synthetic resin, packaging materials, agricultural and stockbreeding materials	Vinyl chloride sheets, cardboard, paper containers, agricultural and stockbreeding materials
Biotics	Fermented soybean products	Fermented soybean products, health foods
Other business operation	Real estate leasing and other businesses	Real estate leasing